OYO Q1 FY26 Results

Briefing for Shareholders





Executive Summary

- Profitable growth momentum continues.
- Operational efficiency and disciplined cost structure maintained.
- Focus remains on core markets (India, SEA) and product-led growth.

300+ company serviced properties in SEA and Middle East managed by OYO



Sunday Millennia Hotel, Saudi Arabia 55 Keys Annualized Revenue : INR 10 cr. CM: INR 3.4 cr.



Sunday Jeddah Hotel, Saudi Arabia 138 Keys Annualized Revenue: INR 12 cr., CM: INR 4.1 cr.



Sunday Emerald Hotel, Jeddah, Saudi Arabia 72 Keys Annualized Revenue : INR 9.9 cr, CM: INR 1.4 cr

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Sunday Holiday International, Dubai, UAE 210 Keys Annualized Revenue: INR 46 cr., CM: INR 9 Cr.



Sunday JA Plus, Muang Pattaya, Thailand 173 Keys Annualized Revenue: INR 10 cr., CM: INR 3 cr.



Sunday Arshika, Sunset Rd Bali, Indonesia with 291 Keys Annualized Revenue: INR 6.6 cr CM: INR 0.6 cr

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Financial Performance – YoY (Q1 FY25 vs Q1 FY26)

Metric	Q1 FY25	Q1 FY26	Q1 FY25 vs Q1 FY26
Revenue (₹ Cr)	1,371	2,019	47.26%
Adj. EBITDA (₹ Cr)	166	550	231.33%
PAT (₹ Cr)	85	200	135.29%
GBV (₹ Cr)	2,966	7,277	145.35%

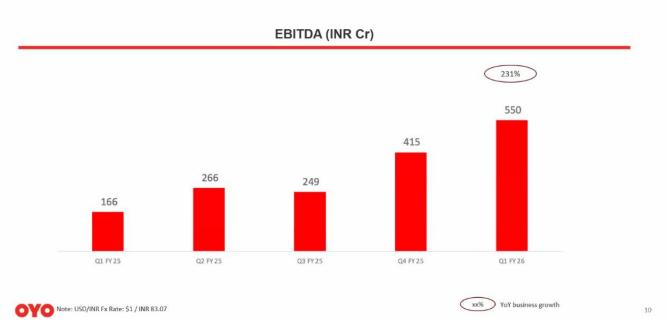
- Strong topline growth: Revenue rose 47% YoY to ₹2,019 Cr, reflecting sustained demand momentum.
- **Profitability surge**: Adj. EBITDA grew **3.3x YoY** to ₹550 Cr, supported by cost efficiencies and higher operating leverage.
- Robust bottom line & scale: PAT more than doubled (+135% YoY) to ₹200 Cr, while GBV expanded 145% YoY to ₹7,277 Cr, underscoring market share gains.



EBITDA

- 1. Strong EBITDA Growth: OYO has shown consistent improvement in EBITDA across the last five quarters, rising from INR 166 Cr in Q1 FY25 to INR 550 Cr in Q1 FY26.
- **2. High YoY Performance:** Q1 FY26 EBITDA of **INR 550 Cr represents a 231% year-on-year growth**, highlighting strong operational efficiency and business momentum.



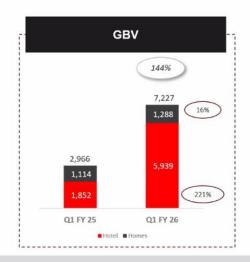


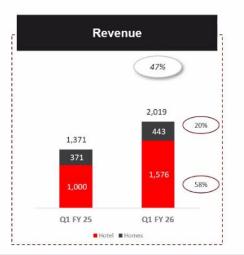


Segment Performance

- 1. Robust GBV Growth: Total GBV surged 144% YoY to INR 7,227 Cr in Q1 FY26, driven by strong momentum in Hotels (INR 5,939 Cr, up 221% YoY) and steady performance in Homes (INR 1,288 Cr, up 16% YoY).
- 2. Revenue Momentum: Revenue grew 47% YoY to INR 2,019 Cr, led by Hotels (INR 1,576 Cr, +58% YoY) while Homes contributed INR 443 Cr (+20% YoY).

Segment view Q1 FY26: Strong GBV growth across segments, Hotel segment GBV at INR 5939 Cr and Homes at INR 1288 Cr in Q1FY26







Strategy & Outlook (FY26)

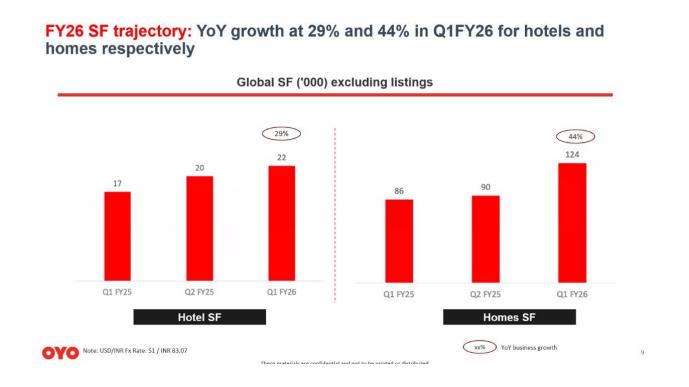
- Focus on core markets (India & SEA) and profitable growth
- Continued cost discipline and product-led demand generation
- Strengthen balance sheet; maintain positive cash flows
- Technology & experience upgrades to lift RevPAR and retention
- IPO readiness: governance, reporting cadence, investor communications





FY26 Supply Footprint (SF) Trajectory

- 1. Hotel SF Growth: Hotel supply footprint expanded from 17K in Q1 FY25 to 22K in Q1 FY26, reflecting a 29% YoY growth.
- 2. Homes SF Growth: Homes supply footprint rose from 86K in Q1 FY25 to 124K in Q1 FY26, marking a 44% YoY increase.





Expanding Storefronts

OYO is rapidly scaling its **mid-premium and premium company-serviced portfolio in India**, expanding storefronts **5x YoY to 1.1K by Q1 FY26**, positioning it as a key growth driver with strong revenue potential.

Consistently ramping up mid-premium and premium Company-Serviced Portfolio in India







Sunday Hotel Ahmedabad, with 66 Keys Annualized Revenue: INR 2 cr, CM: INR 0.6 cr



Sunday Hotel Jaipur, with 90 Keys Annualized Revenue: INR 6 cr CM: INR 2 cr.



FY26 Projections

OYO is projecting **robust FY26 financial performance** with **EBITDA of INR 2,492 Cr (+127% YoY)**, driven by strong GBV growth **(+94%)** and improved operating leverage (operating costs falling from **12% to 8% of GBV**). Contribution profit and adjusted gross profit are expected to rise sharply, highlighting efficiency gains and scalability.

Metric (INR Cr)	FY25 (Actual)	FY26P (Projected)	% Growth YoY	% of GBV (FY25)	% of GBV (FY26)
GBV	16,281	31,508	94%	-	-
Revenue	6,255	9,212	47%	-	-
Adjusted Gross Profit	3,132	5,350	71%	19%	17%
Contribution Profit	3,040	5,125	69%	18%	16%
Operating Costs	1,944	2,633	35%	12%	8%
- Employee + G&A Expenses	1,088	1,354	24%	7%	4%
- Marketing Expenses	856	1,279	49%	5%	4%
Adjusted EBITDA	1,096	2,492	127%	8%	8%
Operating Profit	415	1,080	160%	-	-



Innov8: Portfolio of High End Office Spaces

- **1. Customized Office Solutions** Flexible, fully tailored workspaces without infrastructure burden.
- **2. Prime City Locations** Presence in business hubs with proximity to clients, talent, and partners.
- 3. Cost-Effective Operations Premium offices with flexible leasing and low capex.
- **4. Turnkey Rapid Setup** Plug-and-play offices with internet, furnishings, and meeting rooms.
- **5. World-Class IT & Security** Enterprise-grade IT, secure networks, and strong data privacy.







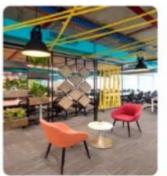


Innov8: Financial Performance

- Expanding Presence Grew from 30 centers in Jun'24 to 49 centers by Jul'25 across India.
- 2. Strong Revenue Growth Q1 FY26 revenue at INR 37 Cr, up 55% YoY.
- 3. Profitability Surge Q1 FY26 EBITDA at INR 7.5 Cr, a 189% YoY growth.
- 4. Market Leadership Remains India's most profitable managed workspace player with 25% EBITDA margin in FY25.











IPO Update

- **1. Market Conditions** Investor appetite for hospitality-tech IPOs remains very strong in India.
- 2. IPO Timeline Company plans to launch its IPO in the second half of 2026.
- 3. Investor Engagement Already in discussions with Mutual Funds and other institutional investors.
- **4. Next Steps** Will present a formal proposal to shareholders at the appropriate time.



Thank You



